



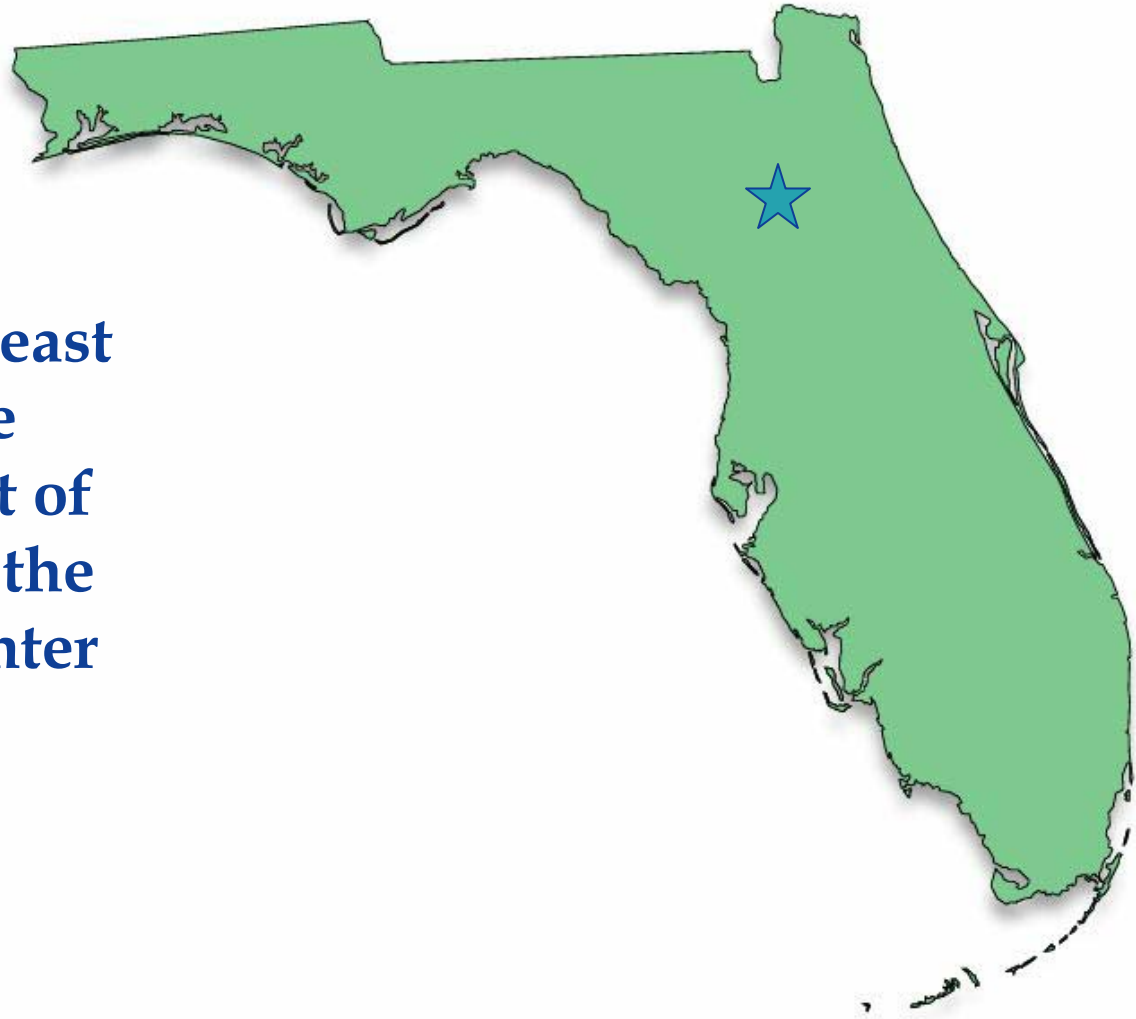
Gainesville, Florida's Feed-in-Tariff Experience

Applied Solutions
Annual Conference
November, 2010
Boulder, Colorado

Pegeen Hanrahan, P.E.

Introduction to Gainesville

**Located Southeast
of Jacksonville
and Northwest of
Orlando, near the
geographic center
of the state**





Magnolia Plantation B & B



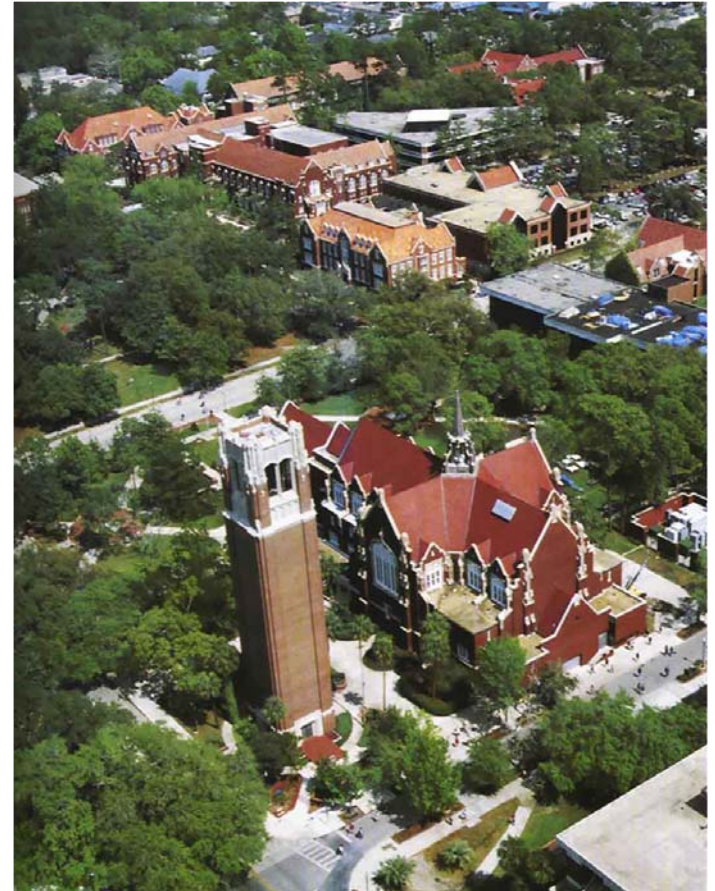
Gainesville

- City population of 130,000
- More than 60 square miles
- 14th largest city in Florida
- County population of almost 250,000 and 930 square miles



Gainesville

- Home to the University of Florida (Gators)
- Fifth largest university in the United States, 50,000+
- Also home to Santa Fe College, 17,000+
- Low tax base - rely heavily on municipal utility GRU
- Transfer \$35 million per year from GRU to General Government



Local Government Actions

- Cities make decisions on:
 - Transportation
 - Infrastructure
 - Land use and zoning
 - Building codes
 - Landscaping
 - Waste management
 - Land conservation
 - Power generation



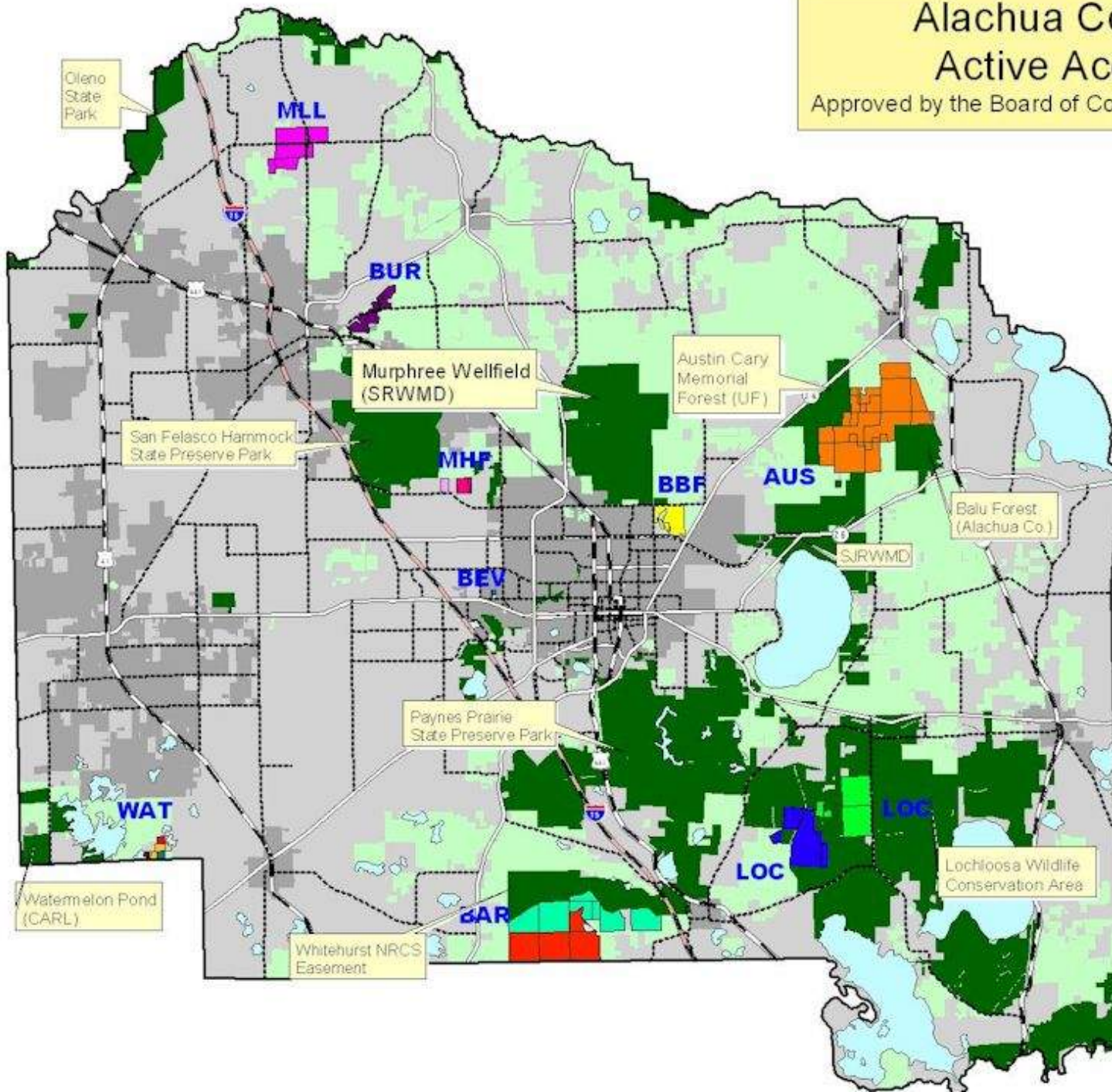






Alachua County Forever Active Acquisition List

Approved by the Board of County Commissioners 6/25/2002



Legend

- Cities
- Lakes
- All ACF Projects
- Existing Conservation Lands

Projects

- AUS - Donaldson Tracts
- BAR - Ledwith Lake - Rayonier
- BAR - Ledwith Lake - Zetrouer
- B6F - Little Hatchet Creek
- BEV - Beville Creek
- BUR - Burnette Lake-McAlister
- BUR - Burnette Lake/Temple Corridor
- LOC - Lybass Longleaf
- LOC - River Styx - Rayonier
- MHF - Blues Creek Ravine
- MHF - Fox Pond
- MLL - Lybass Beech Forest
- WAT - Gladman Tract
- WAT - Section 11-Ashton
- WAT - Section 11-Brennan
- WAT - Section 11-Elliott
- WAT - Section 11-Howell
- WAT - Section 11-Wamy



1 0 1 Miles



The Nature of Public Utilities



Gainesville Regional Utilities

- Municipally-owned Utility
(electric, gas, water/wastewater, telecom)
- Fuel Mix 2009:
 - 59.1% Coal
 - 19.3% Natural Gas
 - 4.9% Nuclear
 - 0.3% Oil
 - 1% Renewable Energy
 - 15.5% Purchased Power

Difficult Energy Supply Debate

- From 2003-2006, debated need and technology for new base load supply
- Ultimately adopted policies to increase energy efficiency (TRC vs. RIM test)
- Focus on biomass and solar
- 2007 Florida Coal Moratorium



New Approach Emphasizing Conservation and Renewables

- Aggressive conservation programs and customer communications
- Adoption of more advantageous (retail) net metering for solar
- Adoption of first in the United States solar feed-in-tariff
- Currently in the permitting process for a 100 MW biomass power plant using waste materials from forestry and urban tree trimming

Energy Efficiency Incentives

Cumulative results for FY 07 - FY 09

- 49,343 megawatt hours of electricity saved
Enough to power over 4900 homes, \$6.6 million in energy costs
- 8,972 kW of demand reductions
- 10% of all customers have participated





Gainesville was described by *Money Magazine* as “the efficiency leader of all Florida utilities,” and the city is always striving to maintain that standard.

Renewable Solar Energy

- Solar water heater rebate
- Residential solar photovoltaic rebates
- Net metering at Retail Rate
- Feed-in Tariff (FIT)



Why Solar?

- Customer survey of 400 residential customers

Would you support or oppose GRU's efforts to encourage solar energy investments in your community if it would add one dollar or less per month to all customers' utility bills?

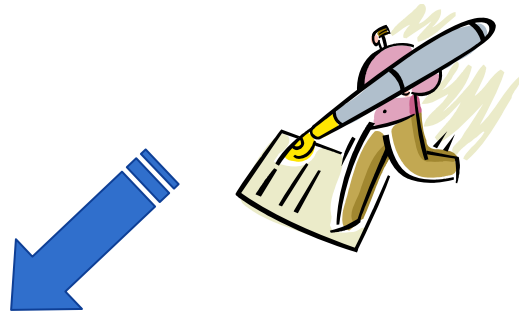
Support: 75 percent



- Strong community environmental ethic
- Largest single source of energy on planet
- Great faith in continued advances in cost-effectiveness

Solar Benefits Not Just Environmental

- Job creation
- Energy independence
- Fuel diversity, reliability and security
- Democratizing the grid
- Civic pride and publicity
- Contributing toward a green industry economic development cluster
- Building our innovation reputation



GRU provides 20 year fixed price contracts to solar investors



Solar investors finance, fund and build projects, feed energy into grid



GRU pays solar investors fixed rate for energy produced for 20 years



GRU adds solar costs to all retail customers' fuel adjustments



How does our FIT work?



- Cap of 4 MW a year to manage rate impact , hit first year's capacity limit two days prior to implementation date of March 1
- Capacity queue filled through 2016 for 32 MW
- Backed by excellent credit of our public utility: "AA" rated by Moody's , S&P and Fitch

Commission “Signing Day”



Implementing Solar Feed-In-Tariff

- Since March, 2009
32 MW worth of
projects have
submitted applications
- Have seen over six fold
increase in installed
solar power
- Program is bringing
steady work



Net Metering Installations

More solar installations were completed in 2009 through net metering than through the FIT

- Total systems installed: 113
- Total capacity: 1,060.6 kW
- Breakout of sources

Residential

- 80 systems
- 360.5 kW

Business

- 33 systems
- 700.1 kW

Net Metering Value Varies Among Rate Classes

\$/kWh

Parameter	Rate Class			
	Res	GSN	GSD	LP
Net Metering Tariff For Excess PV Production	.125	.140	.095	.094
Taxes Avoided – Inside City				
City Utility Tax	.0062	.0077	.0032	.0031
Other Non-Local	.0031	.0134	.0093	.0092
Taxes Avoided – Outside City				
City Electric Surcharge	.0062	.0077	.0032	.0031
County Utility	.0068	.0085	.0035	.0038
Other Non-Local	.0035	.0137	.0094	.0093

Largest Roofs
Least Incentive



Traditional GRU Solar PV Incentive Program

- Upfront rebate payment

- \$1.50 per Watt
- Residential Customers
- Limited to 5 kW (Residential) installations



- Net metering at retail rate

- 9.4 to 14.0 cents per kWh, based on rate category and subject to change with fuel adjustment
- Limited to excess energy generated

Comparison of FIT Rates

	Program Cap; System Cap	Tariff formula	Solar Tariff (USD/kWh) (Commercial-Residential)
German EEG	No, current realized capacity 2 GW	Cost + plus	\$0.48-0.64
Spain 2008	500 MW annual; 10 MW	Cost + plus	\$0.44-0.51
Ontario REFiT	1 GW goal	Cost + plus	\$0.44-0.76
Gainesville GRU	32 MW; 4 MW annual	Cost + plus	\$0.26-0.32
Vermont SPEED	14.5 MW (solar); 2.2 MW	Cost + plus	\$0.30

*From J.R. DeShazo, Ph.D. and Ryan Matulka, UCLA Luskin
Center for Innovation
Commissioned by the Los Angeles Business Council's Solar
Working Group*

Tariff Setting Process

Old Incentive

Rebate (\$1.50/Watt)
+
Net Metering @ GSN
Retail Rate for 20 yrs
+
Federal Tax Incentives



Recommend FIT

No Rebate
Flat-Rate Feed-in Tariff
\$0.26 for 20 yrs
+
Federal Tax Incentives

*Yields about 5% return on
investment
before taxes*

Solar Community Response

- Some factors were not considered into the total costs of the system, such as hurricane insurance and property acquisition
- Although the tax advantages (such as the investment tax credit and depreciation) were included as benefits, tax liabilities were not factored into the rate
- System scale was not considered – PV systems under 10kW are more costly per Watt to install than larger systems

Revised Recommendation

Original Recommendation

Flat-Rate Feed-in Tariff
\$0.26 for 20 yrs

No system differentiation

5% before tax return



Revised FIT

Two Differentiated
Rates

\$0.32/kWh for rooftops
\$0.26 for ground-mount

4.15% after tax return

*Revised recommendation accounts
for additional system costs, difference in
costs based on system size and complexity, and tax
liabilities*

Current Gainesville FIT Pricing

Roof-Top Systems & Ground (<25kW)

\$0.32/kWh

- Based on Average **\$7.50**
Installed Cost per Watt¹

Ground-Mount Systems(>25kW)

\$0.26/kWh

- Based on Average **\$6.10**
Installed Cost per Watt¹

¹Installed Cost/Watt Data include all materials, labor and direct costs associated with construction

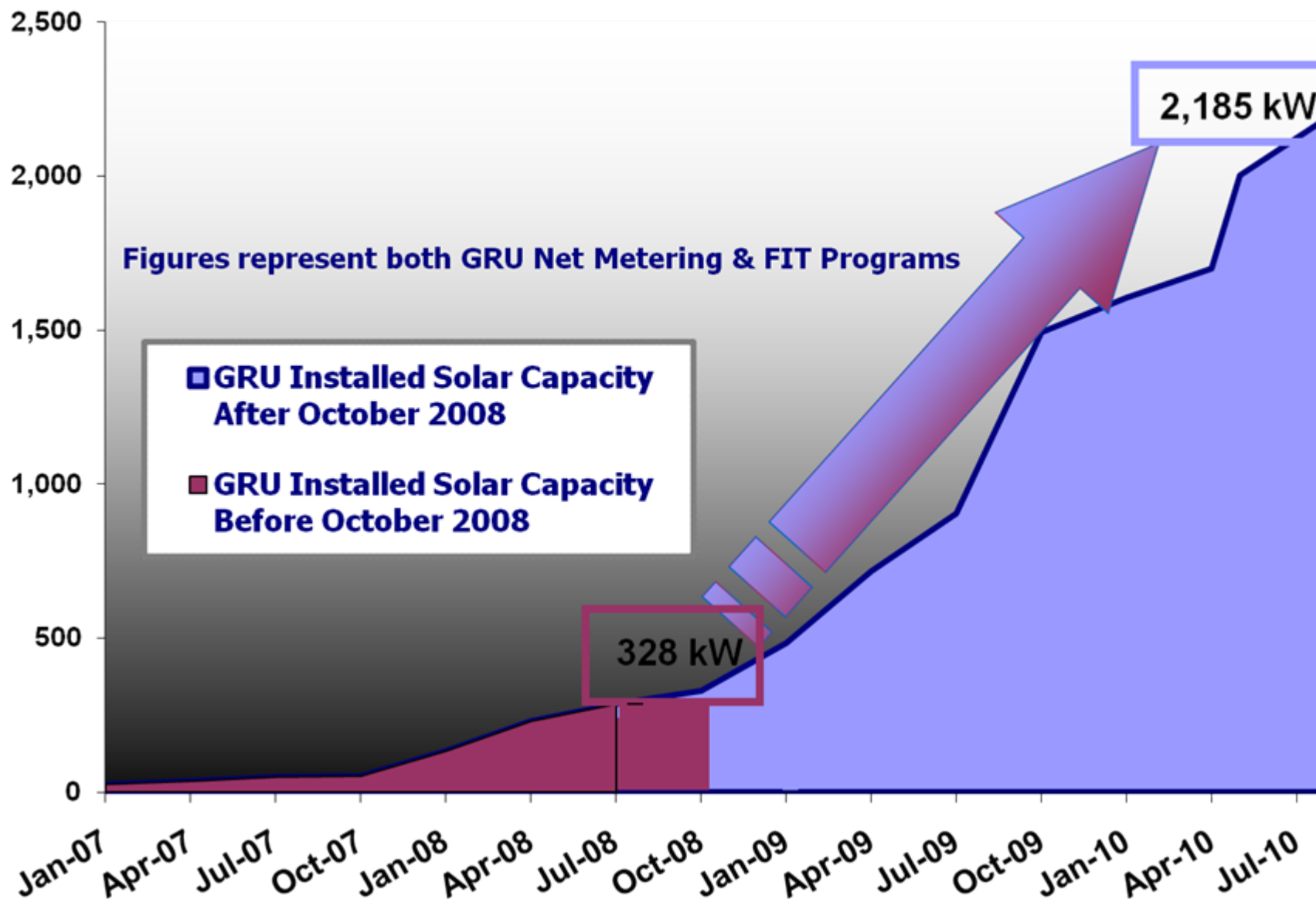
FIT Numbers - Dollars

- \$5 million spent by FIT customers to date
– actual installation costs
- At \$6/watt, estimate \$24 million annually
for installations moving forward
- 800 MWh purchased to date for about
\$240,000 to 25 owners
- ARRA Estimates one job-year for \$92,000
capital expenditure, \$24 mil = 261 jobs

The Numbers - Capacity

- Total amount of solar PV installed in Gainesville from 1980-2008: 302kW
- PV installed in first 16 months of FIT: 1,074kW
- 3.8 MW currently under construction
 - Two large projects (3.2 MW)
 - Butler Plaza rooftop (2.2 MW)
 - Entrust ground-mount (1 MW)
 - Several commercial-size rooftop (600 kW)

Growth in GRU Solar Capacity

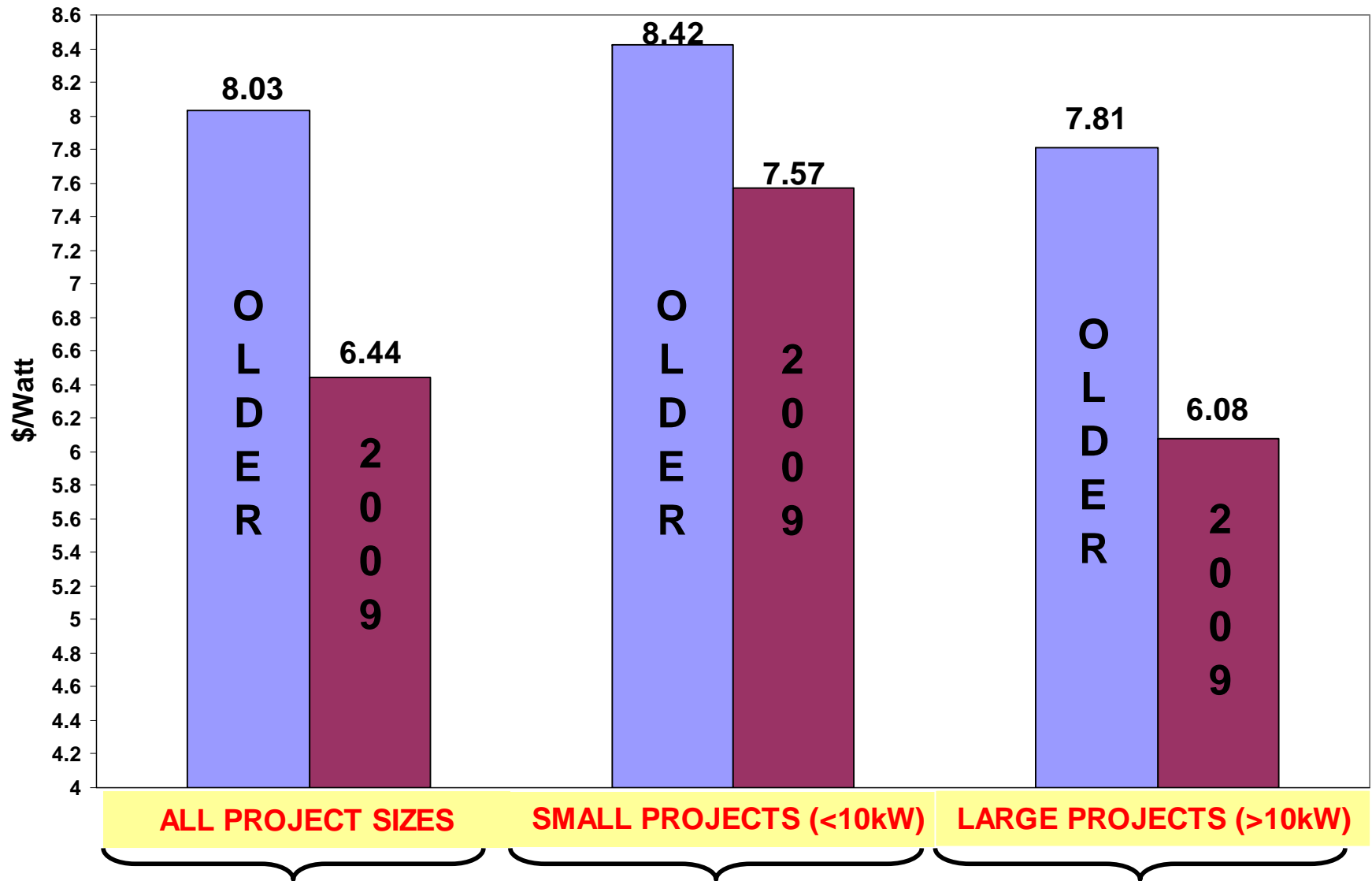


FIT Projects Update as of Nov 8, 2010

- FIT Projects Completed:
1,078 kw - 44 projects
- Net Meter Projects Completed:
1,117 kw - 114 projects FIT Projects
- Under Construction
3,534 kw - 27 projects
- Over 5.7 MW altogether since October, 2008

GRU SOLAR INSTALLED COST DATA

Weighted Average



Indirect Benefits

- New solar companies and business models came to Gainesville
- Capital infusion into community
- New solar-friendly zoning rules
- Solar print and radio advertising
- Dramatic improvement in \$/watt
 - 2008 ~\$8.00/watt
 - 2010 ~\$6.50/watt
- New market in leasing rooftops

Indirect Benefits

- Invited by the White House Office of Intergovernmental Relations to be on a Panel at the U.S. Center in the Bella Center in Copenhagen
- Named a Green Global Capital Challenge City by Carbon War Room
- Gainesville Chamber of Commerce has embraced green tech



Some Lessons Learned

- Be prepared with a well-defined plan for handling the deluge of early applicants
- Ground-mount systems are far more bureaucratically complex than rooftop – expect significant delays and additional cost
- Securing financing will be the primary obstacle for large scale projects
- Determine how to handle requests for special consideration from all types of special-interest groups
- Be aware of the many tax implications on participants and take them into consideration when designing the program
 - Income tax liability
 - Ad valorem tax liability
 - Tax credits and their timelines

Proposed 2011 FIT Pricing

ROOF MOUNTS AND GROUND MOUNTS < 25 kW

- Break Out Based on System Size
- Less Than 10kW
 - No Change
- Greater Than 10kW
 - Tempered degression at half of observed local cost drop

GROUND MOUNTS >25kW

- National data indicate price trend similar to roof mount systems
- Tempered degression in proportion with systems >10kW
- Less Than National Trend

Based on actual installed costs from first year, required to be submitted as built

Proposed 2011 FIT Pricing

ROOF MOUNTS AND GROUND MOUNTS < 25 kW

Less Than 10kW

\$0.32/kWh

**- Based on \$7.50 Avg
per watt**

Greater Than 10kW

\$0.29/kWh

-Based on \$6.75 Avg

GROUND MOUNTS (>25kW)

\$0.24/kWh

**-Based on \$5.55 Avg
Cost/Watt**

Most Recent Changes

- Annual Capacity Reservation and Construction Cycle
 - Those with existing reserved capacity will be grandfathered or allowed to move up as space allows
- Streamline review process
 - Simplify for small systems
- Require a processing fee (non-refundable)
- Require a capacity reservation deposit for larger systems

Annual Capacity Reservation

- Capacity and Price Announcement
- Application Process
 - Begin taking applications January 15 of the following year
 - Fee and deposit due in order to reserve capacity
 - First-come, first-serve once application complete and fees received
- Construction Deadlines
 - Roof mount systems completed by October 31
 - Ground mount systems completed by December 31
 - Unused capacity transferred to next calendar year

A Real Example



Pure Energy Solar

www.PureEnergySolar.com

352 377 6527

SHARP®

Hanrahan & Malone

4.2 KW

(Valid Through 8/30/10)

Equipment and Installation	23,000
Federal Tax Credit** (30%)	<u>-6,900</u>

Final Cost \$16,100

Pure Energy Solar proposes to provide a Turnkey Installation, coordinating all aspects of the solar installation. Including but not limited to pulling of permits, obtaining materials, equipment and contractors to perform installation.

Return on Investment Estimate**

4 KW x 5hr	=	20 KWh / Day*
20KWh x 365 days	=	7,300 KWh / Year
Net Meter 7,300 KWh x .12	=	\$876 Saved / Year
GRU FIT 7,300KWh x .32	=	\$2,336 Earned /Year
\$2,336 x 20 Years	=	\$46,720 Earned

All products above should be multiplied by the TSRF% on your Solar Access Report

*All calculations based on worst month of year world insolation data.

**Pure Energy Solar does not guarantee local, state or federal incentives.

*Pure Energy Solar is Fully Licensed and Insured
Workmanship Guaranteed for Five (5) Years
State License Number CVC56695*

Feed in Tariffs Deliver Results

Over 50% of Wind Worldwide

Over 75% of Solar PV
Worldwide

Over 90% of Farm Biogas
Worldwide

Paul Gipe, Windworks.org



Carbon Reduction Efforts

- Gainesville joined ICLEI's Cities for Climate Protection Program in 1998
- In 2005, Gainesville joined to U.S. Mayors Climate Protection Agreement, signed in over 1,000 cities
- Goal is to reduce CO₂ levels to 7% below 1990 level by 2012; equal to Kyoto Protocol
- Utility Needed to Play a Key Role

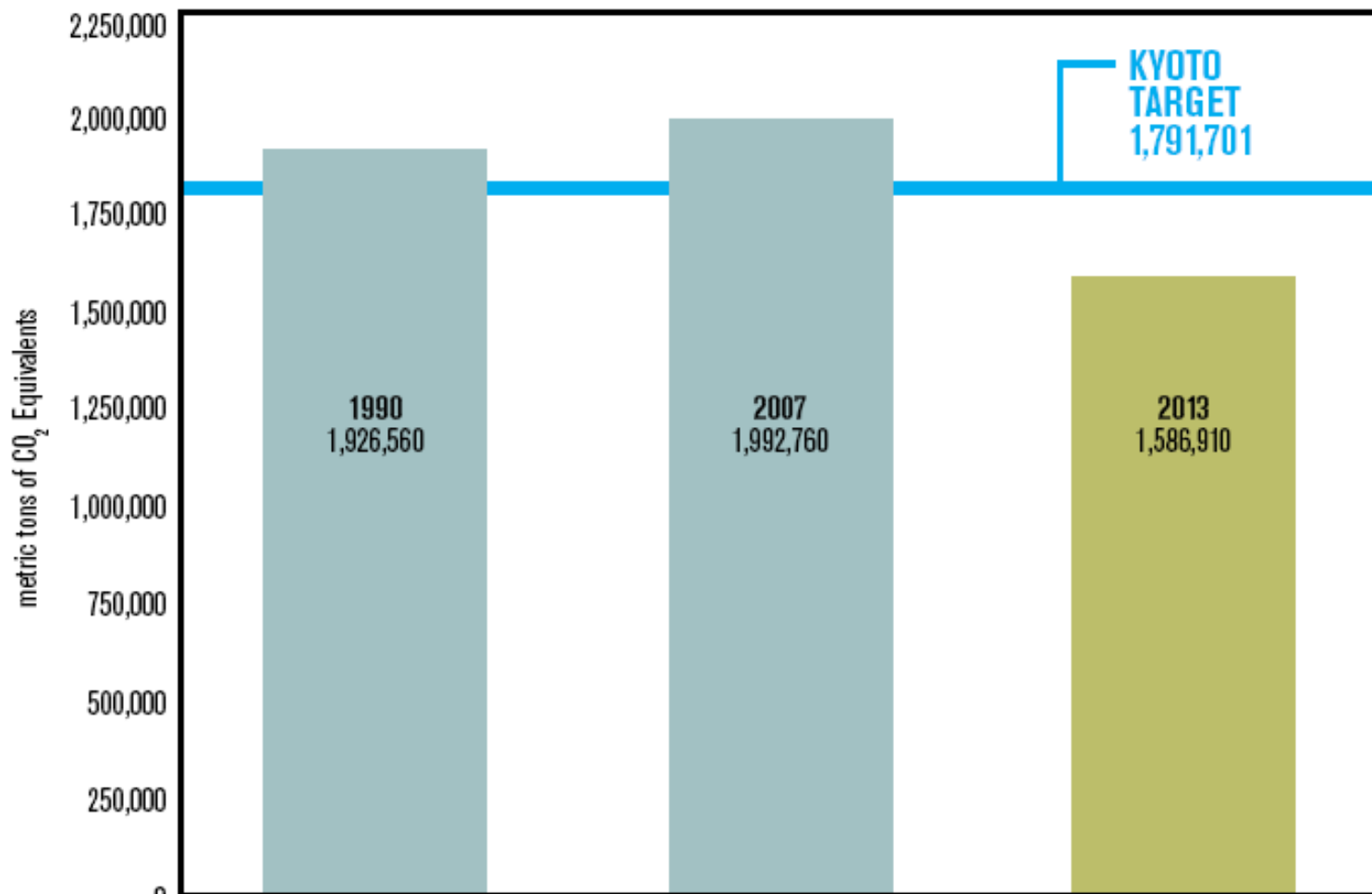
Our Focus on Reducing Carbon

- Requires ambitious action, particularly given our population growth since 1990.
- Four key strategies:
 - Energy conservation
 - Energy supply
 - Transportation
 - Land use planning



Meeting Kyoto by 2013

TOTAL CITY OF GAINESVILLE CARBON EMISSIONS



Gainesville Regional Utilities

- We will meet Kyoto Standard by 2013
- Fuel Mix 2013 (Reduced Overall Demand):
 - 62.6% Coal (same production capacity)
 - 10.4% Natural Gas (cut in half)
 - 5.2% Nuclear (same)
 - 0% Oil (eliminated)
 - 22% Renewable Energy
 - 0% Purchased Power (eliminated)

Less Carbon Per Person

- Gainesville residents produce about 64% less carbon than US averages

1999 Baseline	Equivalent CO ₂ (tons/person/yr)	
	Gainesville	United States
Comm./Ind.	5.97	12.60
Transportation	5.69	6.94
Residential	3.91	5.23

Comparison of Annual Carbon Reduction Impacts by 2013

■ Biomass Power Plant	334, 219
■ Energy Conservation Programs	177,650
■ Traffic Light Synchronization	82,701
■ Acquiring Land and Development Rights	31,824
■ Repowering Natural Gas Plant	31,801
■ Combined Heat and Power Plant	22,557
■ Landfill Gas to Energy Plant	19,678
■ Solar Photovoltaic Electricity	7,682
■ LED Traffic Signals	2,967
■ Total	711,079

In Metric Tons CO₂

Conservation Costs Less

- Average cost of energy conservation measures:
- \$19.62 per MWh
- Average cost of GRU generation mix:
- \$61.00 per MWh



Information to Customers



Educating on CFLs at Home Depot

Chomp, Chomp Gators!

Kicked off a exciting contest in October 2007





=2000 bulbs

CFL Distribution

Tallahassee



20,027 Bulbs

Gainesville



13,808 Bulbs

City of Tallahassee
Your Own Utilities™



=25 kW

Solar Photovoltaic kW

Tallahassee



54 kW

Gainesville



175 kW

GRU
More than Energy™



=2 Units

Solar Water Heaters Rebates

Tallahassee



7 Units

Gainesville



19 Units

GRU
More than Energy™



=100 Homes

Ceiling Insulation

Tallahassee



503 Homes

Gainesville



133 Homes

City of Tallahassee
Your Own Utilities™



Addressing our problems is fraught with
peril. But is ignoring them even more
dangerous?!?!



None of this is easy...





You only make progress when you
stick your neck out.

Let's DIVE IN!





Questions or Comments?

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